2Q FYE 3/2026
Financial Results Briefing

November 13, 2025

TOHO SYSTEM SCIENCE CO., LTD.

https://www.tss.co.jp/

Securities code: 4333 Tokyo Stock Exchange Prime Market

Contents

1. Management Strategy Topics

Notice Regarding Management Integration through the Establishment of a Joint Holding Company (Joint Share Transfer) between Toho System Science Co., Ltd. and R&D Computer Co., Ltd.

TOHO SYSTEM SCIENCE CO., LTD.

R&D COMPUTER CO., LTD.

November 13, 2025

Background and Purpose of Business Integration

Against a background of changes to external and internal environments and changes in the required functions and roles, we will combine our respective strengths in pursuit of enhanced value across the entire value chain as a new company forming the new core of the SIer industry.

TSS

Data Subsidiary of Toho Mutual Life Insurance Co. (Est. 1971.6)

TSS for Business (Strengths)

①Over 50 years in business
②Financial core business (customer base)
③Mutually beneficial strategic relationship
④Business talent development (training / education)

R&D for Technology (Strengths)

①Over 50 years in business
②Broad, solid customer base
③Building long-term cooperative relationships
④Technical talent development (training / education)

R&D RAND

Independent System Integrator (Est. 1971.1)

Generated Synergy

"Producer of Solutions for Social Issues"

①Expansion of customer base and business portfolio

②Creation of new services/improvement of project efficiency

③Strengthening of human resource/organizational structure

④Cost efficiency and strengthening of management base

Backdrop

External Environment Changes

- System/software renewal
- Cyber security
- AI boom (4th gen.)
- TSE rules (next gen. TOPIX)
- Business model transformation
- Intensifying competition

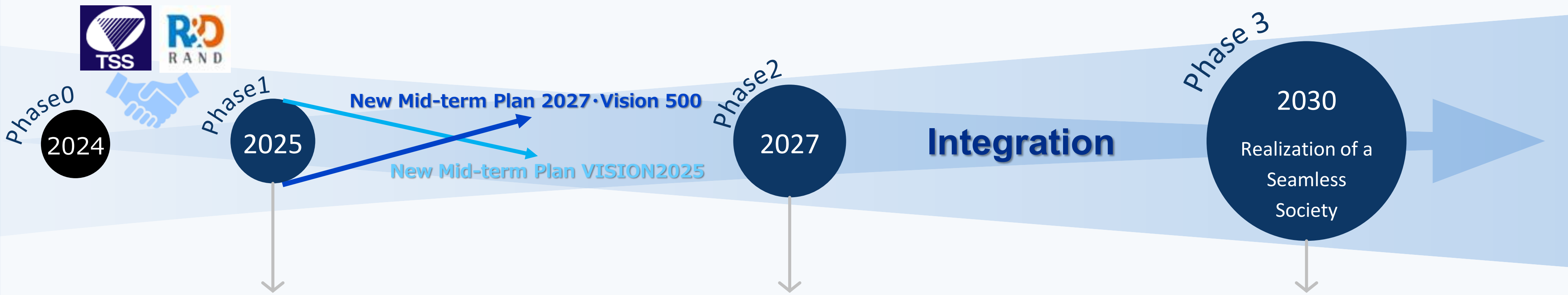
Customers

- DX promotion (investment) acceleration
- Changing, diversifying needs
- Scale expansion
- Incentives for production efficiency
- Reassessment of internal systems
- Acceleration of insourcing

Medium- to Long-term Goals

Focus on portfolio transformation and stronger competitiveness through business synergies for the realization of a seamless society

【Management Goals (FYE March 2031)】 Sales：JPY 50 billion



▶2025-2026

HOP (Merging): Quantitative Expansion

- ✓ Expansion of customer needs
- ✓ Strengthening of proposal capabilities and competitiveness (increase of engineers)
- ✓ Portfolio transformation (market expansion)
- ✓ Further expansion of service business domains

Aggressive investment business scale expansion

▶2026-2028

STEP (Integration): Quality Improvement

- ✓ Further improvement of DX promotion capabilities
- ✓ Focus on digital business
- ✓ Improvement of stock revenue (business x technology)
- ✓ Strengthening of corporate domains (systematization)

Further increase in profits from increased added value

▶2028-2030

JUMP (Development): Ingenuity

- ✓ Solving social issues beyond customers, industries and business categories
- ✓ Advanced proposal capabilities (applied conversion)
- ✓ Analysis of common and specific market needs
- ✓ Establishment of new platform business

Demonstration of unified presence of harmony / integration

【Synergy】Expansion of Customer Base and Business Portfolio, Enhancement of Project Acquisition Capabilities

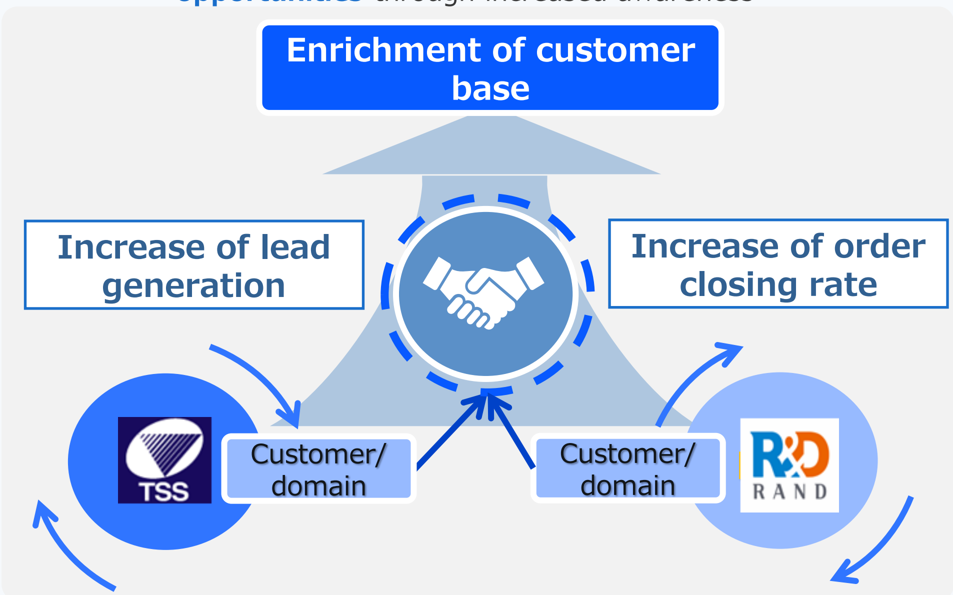
Efforts will be made to integrate the strategic and mutually beneficial relationships (contact points, knowhow, etc.) cultivated with customers by both companies for over half a century, to harmonize the system by unifying “TSS for Business” and “R&D for Technology,” and to expand opportunities for incoming orders and enhance our service offerings.

Heighten productivity as a producer of resolutions for social problems, and co-create competitive advantages for our customers

Expand customer base and business domains (expand opportunities for incoming orders)

Combination of both domains and collaboration of knowhow

➡**Expansion of cross-selling and up-selling opportunities** through increased awareness



Enhance services by increasing engineers (improve LTV)

Expansion and scaling up of services with institutionalization of engineer collaboration

➡**Enhancement of project acquisition capabilities**

Core system × Infrastructure system × Service system

Business + Technology = Project acquisition capabilities

1 + 1 = 3

Increase in engineers

- Business SE (banks, life insurance, non-life insurance, credit cards)
- Technical SE (cloud, agile, DB, AI)
- Service system SE（Salesforce, others)

Improvement of project acquisition capabilities

【Synergy】Creation of New Services / Improving Project Efficiency

The strategic and mutually beneficial relationships (contact points, knowhow, etc.) cultivated with customers by both companies for over half a century will be integrated, and the system will be harmonized by unifying "TSS for Business" and "R&D for Technology," to drastically improve proposal capabilities, quality and productivity.

Heighten productivity as a producer of resolutions for social problems, and co-create competitive advantages for our customers

Quality – Qualitative improvement (efficiency)

Producing – Establishment of competitive advantage

Quantity – Quantitative improvement (innovation)

Improvement of product efficiency with expansion of needs

- Improvement of productivity
- Human potential
- Detail-oriented
- Systematization

→ Expansion of business domains / customer base

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Utilization of assets (IT assets) to create new services

- Research & development
- Intellectual property
- Business capabilities
- Technical capabilities

→ Proposals for new customer segments

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Development of new markets through synergistic effects

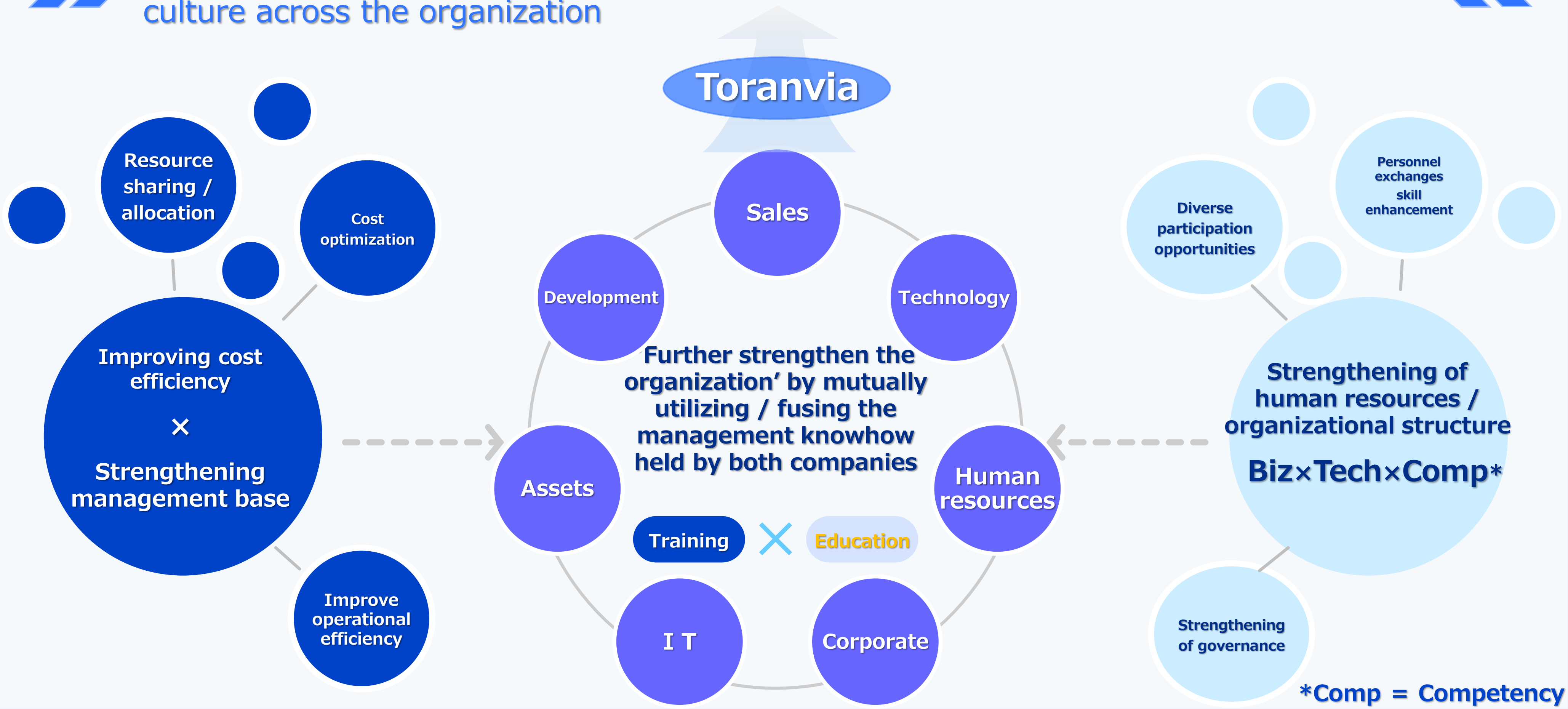
- Development of AI and other advanced technologies
- Creation of new services
- Advanced proposal capabilities
- High-level management

→ Expansion into untapped domains

【Synergy】Building Optimal systems and Fostering Corporate Culture

Strengthening the ability to meet customer needs through enhanced organizational capabilities and individual growth, while integrating "TSS for training" and "R&D for education" to harmonize the system.

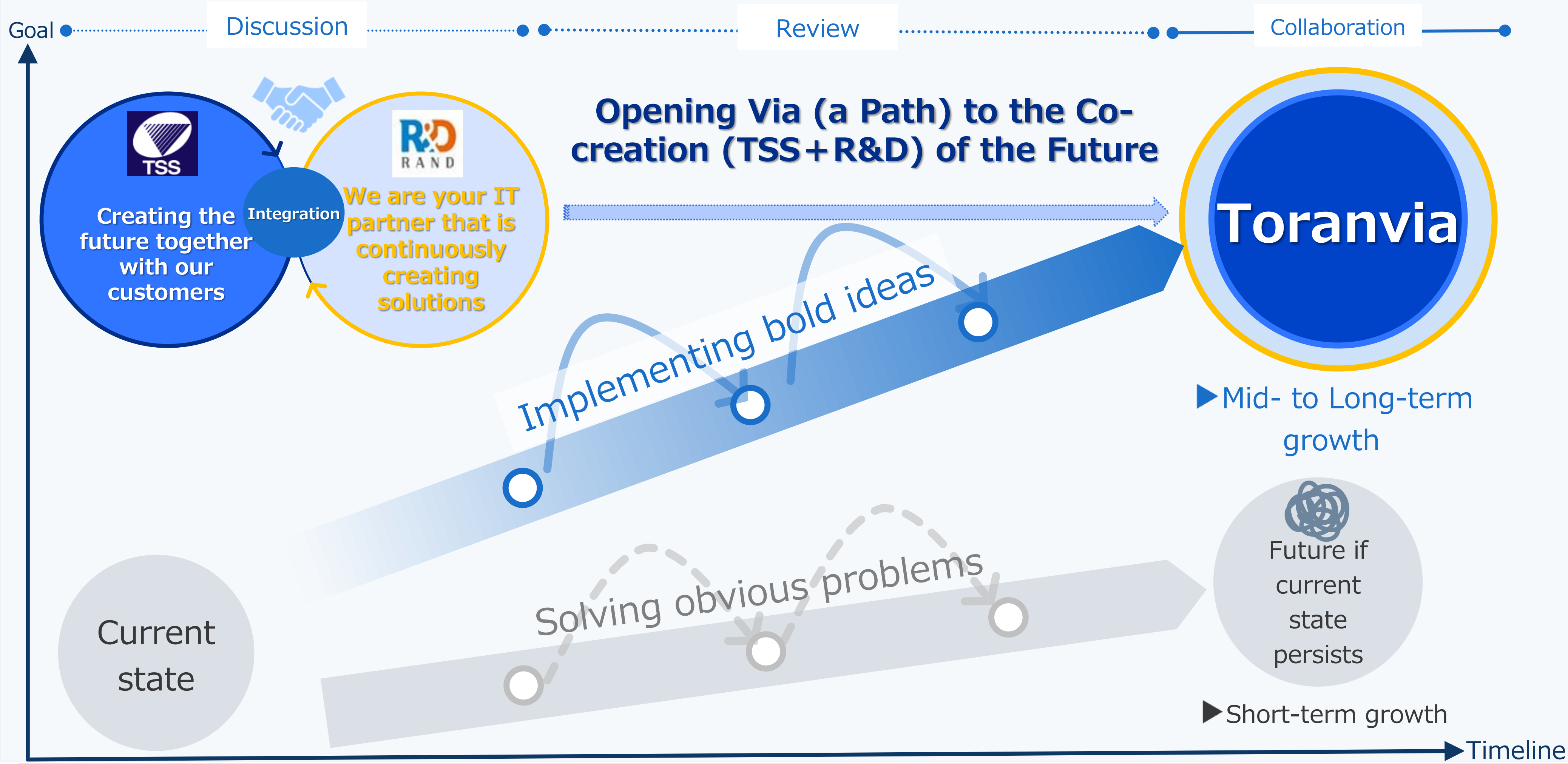
Enhance each employee's "individual" potential to foster a strong, replicable corporate culture across the organization



*Comp = Competency

Origin of Trade Name (Source for Fostering of Corporate Culture)

「TOHO＋RAND＋Via（Path)」＝Toranvia



2. Financial Results for 2Q FY2025

[Production] Focused Initiatives

Enhancing Sales Capabilities Through Our Proprietary AI Applications

Expand scale of orders utilizing the DX Development and Promotion Center

Receive and expand orders for DX projects

Securing a large-scale migration project

[Orders Received] Focused Initiatives

Effective utilization of human resources thorough operational management

Investment in Training for Younger Employees(Acquisition of Digital Transformation Technology Certifications, Java Certifications, etc.)

Human Resources Partner Pool System for Strengthening Business Partners

Developing Multi-Project Managers

Enhancing Productivity with Generative AI

Enhancing Quality Thorough Project Monitoring

Performance Highlights

(Millions of yen)

	2Q FY2024 (year-to-date)	2Q FY2025 (year-to-date)	Change	Change (%)
Net sales	8,783	8,592	-190	-2.2%
Operating profit	750	884	134	17.9%
(Operating profit margin)	8.5%	10.3%		
Ordinary profit	757	889	132	17.5%
(Ordinary profit margin)	8.6%	10.4%		
Profit	511	600	88	17.3%

Net Sales by Segment

(Millions of yen)

Segment		2Q FY2024 (year-to-date)	2Q FY2025 (year-to-date)	Change	Change (%)
Software Development		8,606	8,423	-182	-2.1%
	Financial	6,227	5,895	-332	-5.3%
	Non-financial	2,378	2,528	149	6.3%
Information System Service, etc.		177	169	-8	-4.6%
Total		8,783	8,592	-190	-2.2%

Net Sales by Business Type (Software Development)

(Millions of yen)

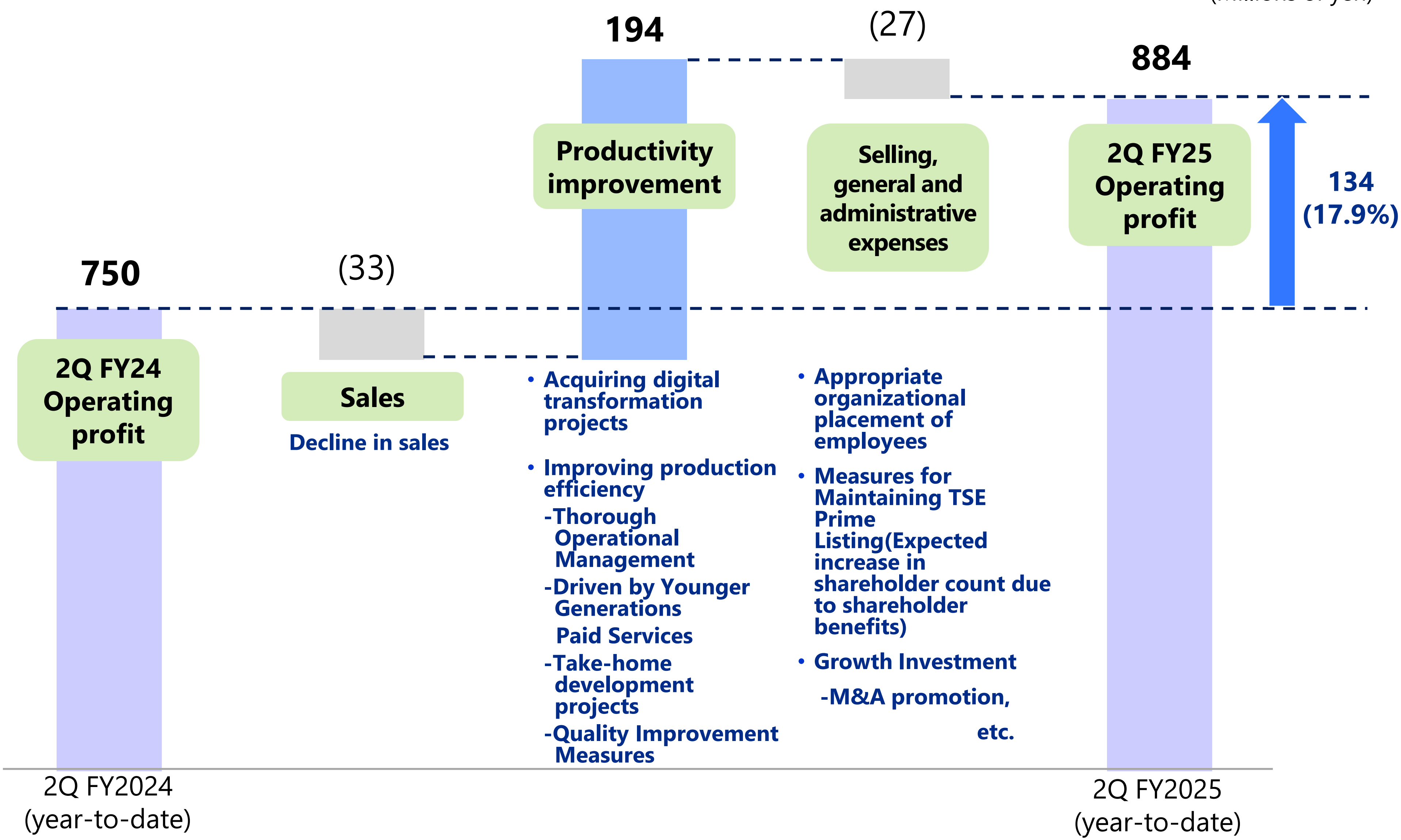
Business Type		2Q FY2024 (year-to-date)	2Q FY2025 (year-to-date)	Change	Change (%)
Financial		6,227	5,895	-332	-5.3%
	Banking	1,494	1,447	-47	-3.2%
	Securities	633	597	-35	-5.7%
	Life insurance	1,300	988	-311	-24.0%
	Non-life insurance	2,072	2,053	-18	-0.9%
	Other	727	809	82	11.3%
Non-financial		2,378	2,528	149	6.3%
	Communications	810	924	114	14.1%
	Other	1,567	1,603	35	2.3%

Net Sales Analysis by Business Type (Software Development)

Segment	Business Type		Net Sales Increase/Decrease Factors
Financial	Banking	(−)	Conclusion of internet banking development project
	Securities	(−)	End of support for projects for internet-based securities companies
	Life insurance	(−−)	Reduction in core system projects for internet-based life insurance companies
	Non-life insurance	(−)	Reduction in core system maintenance projects
	Other	(++)	Expansion of package use projects for leasing companies Expansion of system upgrade projects for finance companies
Non-financial	Communications	(++)	Expansion of projects for building data utilization platforms
	Other	(+)	Expansion of DX projects in public and information services

Operating Profit Analysis

(Millions of yen)



3. Financial Results Forecast for FY2025

Order Backlog by Business Type (Software Development)

(Millions of yen)

Business Type		As of September 30, 2024	As of September 30, 2025	Change	Change (%)
Financial	Banking	524	507	-17	-3.3%
	Securities	211	264	53	25.1%
	Life insurance	363	296	-66	-18.3%
	Non-life insurance	559	701	142	25.4%
	Other	339	260	-78	-23.2%
Non-financial	Communications	251	262	10	4.3%
	Other	324	446	121	37.6%
Total		2,573	2,739	166	6.5%

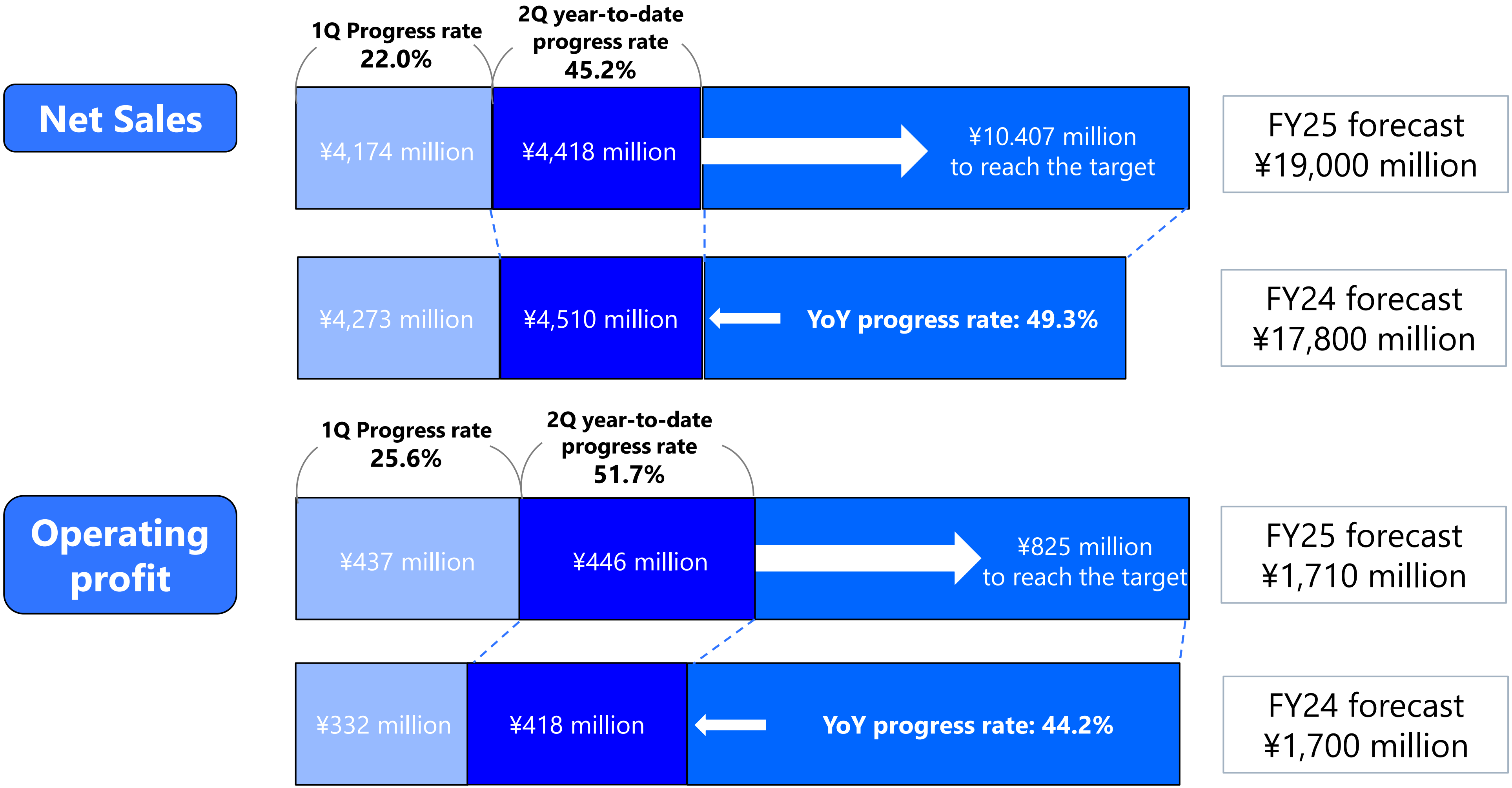
FY2025 Full-Year Performance Forecasts

(Millions of yen)

	FY2024 results	FY2025 forecast	Change	Change (%)
Net sales	17,342	19,000	1,657	9.6%
Operating profit (Operating profit margin)	1,658 9.6%	1,710 9.0%	51	3.1%
Ordinary profit (Ordinary profit margin)	1,627 9.4%	1,720 9.1%	92	5.7%
Profit	1,194	1,195	0	0.0%

FY2025 Full-Year Performance Forecasts (Progress)

Both sales and operating profit have shown a steady upward trend on a quarterly basis.



4. Reference

Balance Sheets

(Millions of yen)

	FY24 (Ended March 31, 2025)	2Q FY25 (Ended September 30, 2025)
Assets		
Current assets	11,420	11,525
Non-current assets	1,554	1,686
Total assets	12,975	13,211
Liabilities		
Current liabilities	2,021	1,994
Non-current liabilities	2,132	2,135
Total liabilities	4,154	4,129
Net assets		
Shareholders’ equity	8,474	8,666
Valuation and translation adjustment	346	415
Total net assets	8,820	9,082
Total liabilities and net assets	12,975	13,211

A highly trusted company that provides optimal system solutions!

We sincerely appreciate your continued support going forward.

Disclaimer

The purpose of this document is to provide information on the Company's financial results for the second quarter of the fiscal year ending March 31, 2026, and its future outlook. It is not intended as a solicitation to invest in securities issued by the Company.

The forward-looking statements regarding Toho System Science Co., Ltd. contained in this document reflect judgments made based on information currently available. These statements are subject to change due to inherent uncertainties in forecasts and changes in future business conditions.

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